



**AGENDA
STRATEGIC PLANNING COMMITTEE**

Wednesday, July 15, 2020 at 5:00 P.M.

In accordance with the current State of Emergency and the Governor's Executive Order N-25-20, of March 12, 2020 and N-33-20 of March 19, 2020, teleconferencing will be used for this meeting. Board members, staff and members of the public will be able to participate by webinar by using the following link:

<https://us02web.zoom.us/j/84893045714?pwd=eURHRTNQWk54ZmtrL2w5OVk5amVBZz09>
Meeting ID: 848 9304 5714, Password: 5veDZr. Participants will need to download the Zoom app on their mobile device. Members of the public will also be able to participate by telephone using the following dial in information: Dial in #: (310) 372-7549 Passcode 660448.


Committee Members: Howard Salmon, Chair and Jennifer Jeffries, Co-chair

Executive Director: Rachel Mason

Staff Members: Linda Bannerman, Pam Knox and Mireya Banuelos

1. Call to Order/Roll Call
2. Public Comments
3. Discussion Items
 - a. DRAFT – Vision Statement:
“Promote services and programs that work to measurably improve the Social Determinants of Health - Economic Stability, Education, Social and Community Context, Health and Health Care, Neighborhood and Built Environment, which lead to a great health span for all residents of the District.”
 - b. FRHD Consideration of Financial Resources Over Time
 - c. Status/Update on COVID-19 Situation
4. Board Member Comments and Future Agenda Items
5. Adjournment

I certify that on July 14, 2020, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of Fallbrook Regional Health District, said time being at least 24 hours in advance of the meeting. The American with Disabilities Act provides that no qualified individual with a disability shall be excluded from participation in or denied the benefits of District business. If you need assistance to participate in this meeting, please contact the District office 24 hours prior to the meeting at 760-731-9187.


Board Secretary/Clerk

1. District resources available for allocation:

Source	Projected Amount	Notes
Property Tax Revenue	\$2 million per year	Ongoing
LAIF Account	\$1,296,73	Interest generation/finite resource
CalTRUST	\$7,171,728	Interest generation/finite resource
Urgent Care Building Sale	\$650,000	Finite resource

2. Categories of expenditures

Category	2020-21 Allocation	Notes
Health District Operational Costs (salaries, et.al.)	\$611,000	Increase for receptionist services was added after the adoption of the budget.
Health and Wellness Center Planning, Construction and Furnishings		
Health and Wellness Center Operational Costs (salaries, custodial, landscaping, et.al.)		
Community Investment Fund		
FRHD funded programs/services		
Community Contract Partners	\$ 1,239,509	
NCFD JPA	\$ 177,500	
Urgent Care	\$ 96,000	
Multiyear annual and deferred facility maintenance/repair/asset improvement plan		
Reserve for economic uncertainties		

3. Assumptions:

- a. Property tax revenue could be affected by the COVID 19 disruption. Budget reflects a 2.5% reduction for 2021-22 budget planning.
- b. LAIF and CalTrust will take a hit in 2020-21 and 2021-22. Amount TBD.
- c. Funding for the operational costs of the East Mission Property and program delivery will impact the balance of the District investment accounts assuming the District chooses to continue funding community contract partners, NCFPD JPA's and Urgent Care services.
- d. Consideration will be given to revenue stream opportunities in the planning of the East Mission property.
- e. Employee compensation will continue to increase due to annual COLA salary increases and added positions in response to staffing the East Mission property.
- f. The principle in the investment funds will dwindle with the planning, construction and furnishing costs of the East Mission property. The district will have to make some choices about the remaining principle and the ongoing tax revenue to set levels of funding in a reasonable/proportional manner for community partners, JPA's, Urgent Care services, and no-charge offerings at the East Mission facility.

4. Questions that need answering before a strategic, multi-year budget can be developed:

Question	Where it should be pondered and recommendation forwarded to the Board	Projected Board meeting for recommendation
What is the projected cost of East Mission Road planning process?	Board	July 2020
Should the proceeds of the Urgent Care building purchase remain liquid in an interest earning account such as a CD to fund near term East Mission Road property development processes or placed in an investment fund?	Finance	July 2020
Should LAIF or CalTRUST be the source of liquid equity to fund the construction of the East Mission property?	Finance	August 2020

Question	Where it should be pondered and recommendation forwarded to the Board	Projected Board meeting for recommendation
What level of funding should be set aside for a multiyear annual and deferred facility maintenance/ repair/asset improvement plan?	Facilities	October 2020
What is the appropriate level for a reserve for economic uncertainties?	Strategic Planning Finance	December 2020
What is the projected cost of construction and furnishing the East Mission Road property?	Facilities Strategic Planning	January 2021
What level of on-going funding should be allocated to community contract partners?	Strategic planning	January 2021
What are the projected operational costs of the East Mission project?	Strategic Planning Finance Facilities	January 2021
What are the projected costs of program offerings at the East Mission facility?	Strategic Planning Finance	January 2021
Other?		