



Fallbrook Healthcare District
A Public Agency Serving North County since 1950

2015 ANNUAL REPORT



A SPECIAL DISTRICT

SERVING FALLBROOK, BONSTALL, RAINBOW & DE LUZ

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A Message from the Board of Directors

FISCAL YEAR 2014-15



STEPHEN ABBOTT
PRESIDENT

People of the Fallbrook Healthcare District community-

In the wake of Fallbrook Hospital's closure in late 2015, 2015 was a year of rejuvenation for the Fallbrook Healthcare District. As difficult as this change has been, thankfully this challenge has been met with perseverance and understanding; indeed what Fallbrook is experiencing is a microcosm of the evolution of healthcare. A brief synopsis of the year in review includes the following major events:

- Retirement of our Administrator, Vi Dupre, after 11 years of service*
- Recruitment of our new Executive Director, Bobbi Palmer from Los Medanos Community Healthcare District (LMCHD)*
- Addition of Dr. Frank Winton MD to the Board of Directors*
- Revision of the District's mission & vision statement*
- Addition of A+ Urgent Care to the community*
- Completion of a community needs assessment and facility study*
- Completion of a municipal service review by LAFCO*
- Pending sale of the hospital campus*

The aforementioned change has taken the balance of the year to accomplish, and indeed what will become of the hospital campus is yet to be determined precisely. With such notable transition the District will have the opportunity to focus its efforts on new ways to meet the community's healthcare needs. Fortunately, however, the District remains healthy in the wake of this transition, thanks in large part to the dedicated service of our retiring administrator Vi Dupre, for whom the citizens of Fallbrook should be eternally grateful for the legacy of healthcare she established within this community.

As we look to 2016 our focus will be to successfully transition ownership of the hospital campus to a new operator and refocus our efforts on our core mission of enhancing access to quality, sustainable healthcare.

On behalf of the Board of Directors,

Stephen Abbott, President



Fallbrook Healthcare District is committed to:

2016 BOARD OF DIRECTORS

MISSION STATEMENT

Promoting the health of the people of the District and enhancing access to sustainable, quality healthcare services

VISION

To be a collaborative leader in promoting a healthier community

VALUES

- ❖ Dedication
- ❖ Efficiency
- ❖ Integrity
- ❖ Objectivity
- ❖ Prudence
- ❖ Respect
- ❖ Transparency

Revised by Fallbrook Healthcare District
Board of Directors on January 20, 2015



BARBARA MROZ
VICE PRESIDENT



GORDON TINKER
PRESIDENT



HOWARD SALMON
TREASURER



STEPHEN ABBOTT
SECRETARY



FRANK WINTON MD
DIRECTOR

DISTRICT FINANCIAL SUMMARY

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEARS ENDED
 JUNE 30 2014 AND JUNE 30 2015
 FROM INDEPENDENT AUDITORS REPORT
 PREPARED BY THE PUN GROUP, CERTIFIED PUBLIC ACCOUNTANTS

		<u>2015</u>	<u>2014</u>	<u>CHANGE</u>
❖ REVENUES:				
Property tax revenue	\$	<u>1,614,120</u>	<u>1,511,120</u>	<u>103,000*</u>
Total revenue		<u>1,614,120</u>	<u>1,511,120</u>	<u>103,000</u>
❖ EXPENSES:				
Community healthcare programs		610,000	576,127	33,873**
Direct Care Services		148,500	-	148,500***
Administrative Services		282,860	337,736	(54,876)****
Salaries and Benefits		184,695	132,592	52,103*****
Management and Maintenance		153,374	-	153,374*****
Depreciation		<u>1,661</u>	<u>1,821</u>	<u>(160)</u>
Total Expenses		<u>1,381,090</u>	<u>1,048,276</u>	<u>332,814</u>
Operating Income		<u>233,030</u>	<u>462,844</u>	<u>(229,814)</u>
❖ NON-OPERATING INCOME (EXPENSE):				
Interest and other income		59,029	118,257	(89,228)
Other expenses		<u>(714,880)</u>	<u>-</u>	<u>(714,880)</u>
Total non-operating income		<u>118,257</u>	<u>118,257</u>	<u>(774,108)</u>
❖ CHANGE IN NET POSITION:				
	\$	(422,821)	581,101	(1,003,922)
❖ NET ASSETS:				
Beginning of year	\$	11,661,213	11,080,112	
End of year		11,238,992	11,661,213	(422,821)

- * The increase of \$103,000 of property taxes reflects the continuing turnaround in the real estate market and the general state of the economy within the District's service area.
- ** Grant Allocations are included in Community Healthcare Programs and varies from year to year. The District allocates in accord with budgetary needs, known and anticipated, in all elements of its concerns and obligations. Other Community Healthcare Programs increased due to increased event production and participation costs.
- *** Direct Care Services was funding assistance to provide the community with an Urgent Care facility with extended hours of service to the community.
- **** Administrative expense includes admin services and supplies, insurance, education, association and consultant fees. Included addition of an employee and increased general counsel services
- ***** Salaries and Benefits Includes Board stipend; employees health and welfare; and reflects accrued but unpaid vacation and sick pay. Substantial increase reflective of increase in consultant and staffing expense.
- ***** The District managed and maintained the Hospital campus buildings when CHS left the facility.

To request a copy of the complete *Basic Financial Statements and Independent Auditor's Report for the year ended June 30, 2015*, contact the District Administrator, at 760-731-9187 or email bpalmer@fallbrookhealth.org. You may view the complete document on the District website: www.fallbrookhealth.org

What is FALLBROOK HEALTHCARE DISTRICT?

What happened?

What's next?

FALLBROOK HEALTHCARE DISTRICT (FHD)

FHD was originally formed in 1950 as a hospital district to build and operate Fallbrook Hospital. In November of 1998, the District Board, with voters' consent signed a thirty-year agreement with Community Health Systems (CHS) to operate and manage the Fallbrook Hospital. At that time, the district re-organized to become a healthcare district, operating under the Local Health Care District Law of the State of California.

FHD is one of 3,400 special districts in the state of California. Twenty-five percent of enterprise districts' charge customers for their services. Non-enterprise districts provide services which generally do not lend themselves to fees. This benefits the entire community, not just individual residents. In addition, non-enterprise districts rely tremendously on property taxes in order to meet their operational expenses. FHD is a non-enterprise district that does not charge for its programs and service.

INDEPENDENT GOVERNMENT AGENCY

FHD is an independent district, which means that the five members on the board of directors have been elected by the districts' voters or have been appointed by the County Board of Supervisors.

DEFINED GEOGRAPHIC AREA

The defined boundary of FHD includes: Fallbrook, Bonsall, Rainbow and De Luz. The service area is approximately 110.5 square miles. There are approximately 57,000 residents within this boundary.

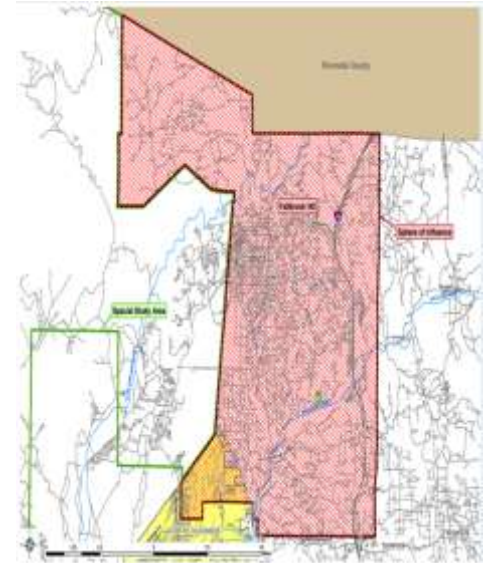
TERMINATION OF LEASE—WHAT HAPPENED?

The impact of changes within the healthcare system that stemmed from managed care concepts, practices, and contracts placed and held our hospital, along with many other hospitals throughout the state and nation, in precarious financial position. CHS determined that continuance of operation of the Fallbrook Hospital at its substantial financial loss was not possible. FHD diligently sought another management option through a Request for Proposal and due diligence process. However, a suitable operator was not identified and engaged. Thus, in January 2015, a Lease Termination Agreement was reached between CHS and the District. On April 1, 2015, FHD assumed the management and maintenance of the hospital campus. On July 20, 2015 all operations of CHS terminated upon final phase of transfer of the Skilled Nursing Facility to new free-standing management. Subsequently, the Fallbrook Hospital officially closed.

FUTURE OF FACILITY—WHAT'S NEXT?

The District sought and gained suspension of the hospital license until September 2016 in order to continue its efforts to find and engage an operator. FHD has explored several options, for example: a multiple health services center, an acute care hospital, a psychiatric hospital, a surgical specialty facility, and others. There have been indicators of interest from multiple entities. Discussions, facility tours, and informational meetings with various interested factions have taken place and continue to occur.

Throughout this difficult time, FHD has continued to uphold and pursue its Mission, Vision and Values. At the same time, continuing its community focused healthcare programs, and the administration of its accountabilities to the community, the County of San Diego, and the State of California.



HOW IS FHD STRUCTURED?

BOARD OF DIRECTORS

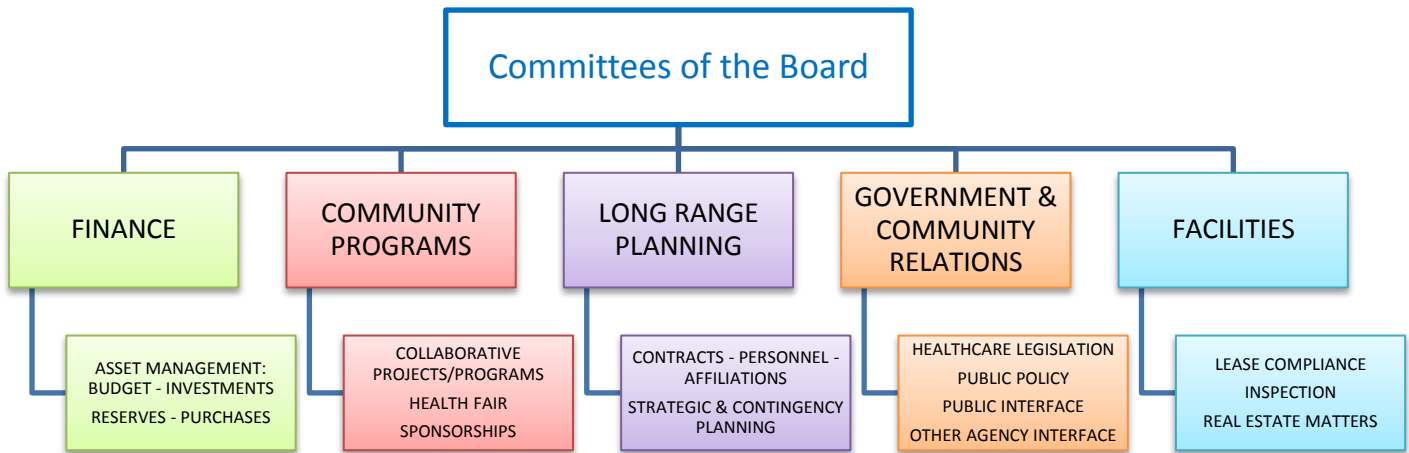
5 Elected or Appointed members

The District Board consists of five elected or appointed members. There are four officers of the Board: President, Vice President, Secretary and Treasurer. The Regular Board meeting is held on the second Wednesday of each month. There are five standing committees: Finance; Community Health; Long Range Planning; Government & Community Relations and Facilities. The President of the Board appoints Committee Chair and member.

In the color-keyed diagram below, each committee's function is summarized. Each committee meets separately on an as needed basis. Each committee chair presents full report of committee functions each month at the Regular Board meeting.

The Board determines policy and direction of the District. Decisions of the Board are made by vote of the Board with requirement of quorum for approval. It is the obligation and duty of each Board member to support the action of the Board. When decision is reached, administrative manager and consultant staff is directed to implement and carry-out the directive of the Board.

More detail regarding Committees of the Board is available on-line www.fallbrookhealth.org or you may contact the executive director by phone 760-731-9187 or email bpalmer@fallbrookhealth.org.



DISTRICT STAFF

The District Staff is composed of the executive director, an administrative assistant and a special projects coordinator. Consultant staff is comprised of legal counsel and an accountant. Many projects and programs of the District are carried out with the effort and commitment of community volunteers and collaboration with other health and well-being service agencies. The Grant programs are delivered by the organization funded for specific health impacting services to people of the community. The District office is located at 138 South Brandon Road, Fallbrook. (Former Wellness Center) Hours are Monday – Friday 10 a.m. to 6 p.m.

HEALTHCARE HEROES 2015

Fallbrook Healthcare District

HEALTHCARE HERO

This title is awarded to those who possess qualities of selflessness, dedication and perseverance and who demonstrate extraordinary service to foster the health and well-being of the people of the Fallbrook community.

Nominated, reviewed and recommended to the Fallbrook Healthcare District by people of the community who are witness to their service. The nominee names are held in confidence by the review committee and the selected individuals are announced at the annual Community Collaborative Breakfast.

There is no monetary prize. No t-shirt. No parade in their honor. There is a commemorative plaque and the regard, respect and acknowledgement and appreciation of the people of the community. They are invited throughout their year as special guests of the District to participate in various healthcare events.

They are humble, unassuming individuals who make a difference; who proceed with shameless perseverance in service to others. We thank and applaud them and then, we ask them to keep it up.

THANK YOU

TEDDIE BORGES **2015 HEALTHCARE HERO**



Fifteen years working in the same field for some folks is a chore. For those who are passionate about and committed to their work it is never a chore. They meet the challenges and the set-backs with the same dedication. They expand their knowledge and graciously share it with those who will benefit by knowing more, understanding more. They are mentors,

teachers, comforters, observers and doers.

One of “those” people spends time in a white building on a slightly sloping hillside in Fallbrook. People come to her in the white building because therein they find something special that eases their day – allays their fears, gives them a break from difficult paths. Some people stay with her in the white house for a time in their day – some drop-in to observe, some to get counsel and encouragement.

Those that work with one of “those people are encouraged and inspired to give their best, to do their best. And they do. People who work in related fields call upon her periodically to bring her knowledge and experience to conferences to give them information and inspiration.

What does this woman have and bring to the “white building”? She brings her knowledge and experience. She brings compassion, kindness and thoughtful caring to those who come to the white building that houses “The Club”. Club members are people who have memory impairment, dementia or Alzheimer’s disease; or, who have injury or impairment that needs encouragement and social interaction.

What does this woman DO? She serves others – ever honoring their dignity with kindness and respect.

Why does she do this and WHO is she? She does it because she is a HEALTH CARE HERO.

She is **TEDDIE BORGES**

RAMIRO GONZALES **2015 HEALTHCARE HERO**



Accidents happen. They are generally a surprise. Most of the time, they are minor and we clean up the mess and get on with our tasks. And that’s the end of it. A no harm – no foul situation. But sometimes, the accident turns out to be MUCH more than we thought it to be.

Over seven years ago, there was a fall from a ladder. The gentleman got up and walked away from the fall. Thought it to be a no harm-no foul situation. Ah, but it was not. Definitely not. There was harm. Serious harm. As a result of injury in the fall, this man became a quadriplegic. Unable to care for himself.

A quadriplegic needs assistance 24 hours a day. To eat, to drink, to bathe, use the bathroom – Every need must be met through the help of others. Continuous and watchful care. Fortunately, there was a family member who stepped in and took on the task. But, it was not just the care of the man but of his wife as well who had medical issues that required attention on an on-going basis. There was shopping and meals to prepare plus laundry and a home to maintain PLUS medical appointments and care. The family member chose to tend to the two people that needed him – after all, they were his parents.

That meant he had to give up his job and the immediate benefits of income as well as accumulation of social security benefits that he will someday need. He gave up the freedom of coming and going as he chooses. Movies, ball games, barbecues, the beach – are not a part of his life. Hard work and compassion are indeed part of his life – every day – every hour.

It is difficult. It is stressful. Yet this man, believed to be in his forties, perseveres. Neighbors and others he encounters say that is pleasant and positive . . . a kind and gentle man. And today – WE say, he is someone special honor – He is a HEALTH CARE HERO.

He is **RAMIRO GONZALEZ**

**FALLBROOK HEALTHCARE DISTRICT
WITH
FALLBROOK COMMUNITY CENTER
AND
OTHER COMMUNITY SPONSORS AND AGENCIES**

WILL PRESENT
THE
ANNUAL

**FALLBROOK HEALTH & WELLNESS FAIR
SATURDAY MAY 14 2016**



INVITATION TO JOIN US !
WATCH FOR ANNOUNCEMENT,
BANNERS, FLYERS AND NOTICE
IN
THE VILLAGE NEWS
YOUR SCHOOL - BUSINESSES - YOUR CHURCH



THE COMMUNITY COLLABORATIVE

COMMITTEE

The Community Collaborative Committee (CCC) is comprised of representatives from multiple healthcare and health related organizations or agencies of the Fallbrook community. It is an ad hoc sub-committee of the District that provides valuable in-pur to the District Board of Directors and Administrator. The CCC meets once a month in an informal setting to identify, discuss, gain and/or give information and to initiate or recommend action on matters of concern to the health and well-being of the community. It began in 2005 and at every meeting the attendees share their programs and lend support to those of other organizations. Additionally, they take information to their clients, patients and programs for application as appropriate to their endeavors. Attendance at every meeting is not required but each member is included in all notifications distributed by FHD. Notifications cover a broad range of topics that are of concern in the community. Topics such as: drugs and alcohol, youth programs, legislative action, senior citizens, immunizations, and more. The CCC members are a corps of volunteers that are consistent in their support of FHD programs through their participation and contribution of their time and talents. They are a dependable and resourceful component of FHD's service in the community. **FHD applauds and appreciates their commitment and service.** Director Barbara Mroz chairs the CCC. The following is a partial list of organizations that participate and support the Community Collaborative Committee.

- Applied General Aging – Cecilila Brown
- Bonsall Chamber of Commerce
- Bright Star
- Escondido Education Compact
- Fallbrook Chamber of Commerce
- Fallbrook Citizens Crime Prevention Committee
- Fallbrook Community Center
- Fallbrook Community Resource Center
- Fallbrook Family Chiropractic
- Fallbrook Family Health Center
- Fallbrook Family Support League
- Fallbrook Food Pantry
- Fallbrook Library
- Fallbrook Regency
- Fallbrook Senior Center
- Fallbrook Skilled Nursing Facility
- Fallbrook Smiles Project
- FUHS Avids
- Fallbrook Youth Advocacy Coalition—NICPP
- Feeding America San Diego
- Foundation for Senior Care
- FUHSD Asperger's Support Center
- HHSA Adult Protective Services
- Home Instead Senior Care
- Hope Imaging
- Jeremiah's Ranch
- Meals-On-Wheels
- Palomar Family Counseling
- Palomar Health
- Reins
- Save Our Children's Sight Program-UCSD Eye Mobile
- SD County Sheriff's Senior Volunteer Patrol
- Think First
- Trauma Intervention Program (TIP)

MEETING SCHEDULE

COMMUNITY COLLABORATIVE COMMITTEE MEETINGS (CCC) ARE HELD ON THE 4TH TUESDAY OF EACH MONTH FROM 9:00 A.M. TO 10:30 A.M. IN THE BOARD ROOM OF FALLBROOK PUBLIC UTILITIES DISTRICT (FPUD) – 990 E MISSION ROAD – FALLBROOK TO REQUEST NOTIFICATION OF MEETINGS - CONTACT 760-731-9187

FALLBROOK COMMUNITY HEALTHCARE RESOURCES DIRECTORY



Each year in January, the revised Community Resource Directory is published. Over 100,000 have been produced in the FHD administrative office since 2002 and unknown quantities have been produced by those who also print and distribute them. The Community Resource directory is distributed to clinics, businesses, churches, civic groups, clubs, schools, fire station, sheriff station and more. It is a valuable resource for contact information for a broad range of health related services. It is presented in English and in Spanish to best serve the population of this community. Each year the directory is produced in a different color to ensure that the most recent information is being circulated. The LIGHT BLUE 2016 edition had 31 categories with 236 resources listed. An asterisk before the name of the agency indicates that they have a website that can provide additional information. The Resource Directory is the widest known project of the Community Collaborative Committee (CCC).

To request directories, contact the District at 760-731-9187 or lbannerman@fallbrookhealth.org.

You may also view the directory on the District website: www.fallbrookhealth.org

GRANT AWARDS FY 2014-2015

FALLBROOK HEALTHCARE DISTRICT GRANT PROGRAM

The District acknowledges and appreciates the commitment with which each grant recipient attends to its programs. They are required to report the work and expense of their programs as well as their triumphs and challenges. The District and the grantees faced difficult circumstances in terms of funding of programs in recent years. Neither has abandoned or curtailed their commitment to the health and well-being of the people of this community. The information provided for each grant is from the final report of their grant year ending June 30, 2015. They invested their time and hard work to deliver their program for the benefit of the clients they served. These were tax dollars funneled back into your community.

Since 2000, the District has awarded 271 grants to over 40 non-profit organizations. Throughout these years, each grant recipient has performed the work defined in their grant application, managed the funds awarded and brought service to the people who needed and benefitted from their programs. Recipients of services range from infant to senior citizen. The types of service are medical, dental and mental health, vision, nutrition, healthy and safe behaviors and transportation to medical appointment. For many recipients, these programs are life-saving and life-altering. For some, it provides their only affordable access to healthcare assistance. Without funds provided by the District's grant program, many of these programs/services would be gone from our community or gravely diminished.

Grant Awards 2014-2015

<u>POPULATION SERVED</u>		<u>SENIORS</u>	<u>YOUTH</u>	<u>ALL AGES</u>	<u>TOTAL</u>
	GRANTS	4	9	10	23
	AWARDED	\$ 131,500	\$ 139,700	\$ 318,800	\$ 590,000
	% OF TOTAL	22.3%	23.7%	54.0%	100.0%
 <u>HEALTH FOCUS</u>					
	PREVENTION/EDUCATION	74,325	64,760	126,500	265,585
	TREATMENT	3,000	74,615	167,195	244,810
	ANCILLARY	54,175	325	25,105	79,605
	TOTAL				\$ 590,000

Grant Awards 2015-2016

<u>POPULATION SERVED</u>		<u>SENIORS</u>	<u>YOUTH</u>	<u>ALL AGES</u>	<u>TOTAL</u>
	GRANTS	5	7	10	22
	AWARDED	\$ 154,000	\$ 126,100	\$ 319,900	\$ 600,000
	% OF TOTAL	25.6%	21.0%	53.3%	100.0%
 <u>HEALTH FOCUS</u>					
	PREVENTION/EDUCATION	81,700	50,160	150,900	282,760
	TREATMENT	2,600	75,615	155,700	234,915
	ANCILLARY	68,700	325	13,300	82,325
	TOTAL				\$ 600,000

GRANT AWARDS FY 2014-2015

GRANT 227 FOUNDATION FOR SENIOR CARE

Senior/Adult Day Care Program **\$10,000**

NUMBER OF CLIENTS SERVED: 144 CLIENTS
SERVED/FHD AWARD: \$69.44 PER CLIENT

This dual purpose program provided participants and their caregivers with opportunity for social, therapeutic and activity based respite from stresses of their circumstance. The program, with its trained staff, provided accommodation sensitive to abilities and limitations of the senior and disabled participants. Additionally, staff facilitated recreational and educational opportunities for caregivers via collaboration with other agencies.

GRANT 228 FOUNDATION FOR SENIOR CARE

Senior Care Advocacy **\$42,000**

NUMBER OF CLIENTS SERVED: REFERRALS : 1845 VISITS: 1022. NOTE: Not every referral resulted in a visit. Some clients required multiple visits.

Case management services through assessment of client needs for services and resources as well as medical and living conditions for initiation, continuation and or access to care and services. The Advocates facilitate collaborative efforts and resources with multiple agencies, physicians, pharmacies as well as social service agencies, family members, neighbors and volunteers to attain necessary services which range from installation of safety measures within the home to compliance with defined medical protocols with medication, therapeutic services and periodic physician visitation.

GRANT 229 FOUNDATION FOR SENIOR CARE

Care Van **\$33,000**

NUMBER OF CLIENTS SERVED: 2750 CLIENTS WITH 5220 RIDES.

The Care Van provided free, or by donation, transport to and from medical, dental and therapy appointments, grocery store, pharmacy, food pantry and senior center - All within Fallbrook community. Out of town appointments were coordinated with the Fallbrook Hospital Auxiliary Courier program.

GRANT 230 FALLBROOK SENIOR SERVICES CENTER

Home Delivered Meal Program **\$46,500**

NUMBER OF CLIENTS SERVED: 12,383 home delivered meals and 9748 congregate meals. Total: 22,131 meals provided.

FHD grant funds covered 45% of the funds needed to provide this service to Fallbrook residents. The daily meals are prepared in the Fallbrook Community Center and provided Monday through Friday via the home delivery service or at congregate dining in the Community Center.

GRANT 231 FALLBROOK UNION HIGH SCHOOL

Asperger's Support Center **\$6,500**

NUMBER OF CLIENTS SERVED: 22 students and their parents. 15 students achieved better than a 3.0 GPA. All 4 senior students completed their requirements and graduated. Attendance improved to an 89 to 94% average with 17 students above 92.2%.

The Asperger's Support Center provides an on-campus center where students are supported in their social, emotional and academics needs for success in their educational pursuits. Counselors as well as group interaction with other students plus engagement of parents, provides a safe haven in troubled occurrences as well as encouraging and facilitating the student's accountability for attendance and academic achievement.

GRANT 232 BOYS AND GIRLS CLUB OF NORTH COUNTY

Lunch & Snack Program **\$5,600**

NUMBER OF CLIENTS SERVED: Lunches: 2307. Snacks: 2644. A 28 week-day program averaging 82 youth per day.

All community youth, ages 0 to 18, are welcome - Membership is not required. Partner, Feeding San Diego, also provides grocery bags of food for distribution to families for weekend meals. Club staff assist the children and sit with them to facilitate good table manners, pleasant conversation and healthy lifestyle guidance.

**GRANT 233 BOYS AND GIRLS CLUB OF NORTH COUNTY
Summer Water Safety Program \$6,000**

NUMBER OF CLIENTS SERVED: SWIM LESSONS 2198 (AVG 79/DAY) Recreational and Safe Swim: 1255 (AVG 45/DAY) Program ran for 28 week-days - July and August

Each child is evaluated at onset and placed in level commensurate with age and ability. Each child is evaluated at end of each 2 week session and moves forward as proficiency expands to the next level. More advanced swimmers work on different strokes as they progress. Open swim in afternoons, are guided by lifeguards with games and activities to learn pool safety for themselves and other swimmers.

**GRANT 234 HEALTHY ADVENTURES
Fallbrook Community Center Wellness Project \$9,000**

NUMBER OF CLIENTS SERVED: Youth Cooking Classes averaging 120 youth per day. Nutrition and Gardening Classes - Averaging 120 youth/day. Healthy Living Classes 60 participants.

Program focus was on education and hands on experience in growing and preparation of healthy food. Children participated in the after school programs and parents were invited and included in the Family Nights and some of the Healthy Living Classes. Many Senior citizens also attended the Healthy living series of classes. The garden will be continued and expanded in the next year's program.

**GRANT 235 UCSD Center for Community Ophthalmology
Save Our Children's Sight \$6,600**

NUMBER OF CLIENTS SERVED: 125 pre-school children were screened. FHD grant cost per child: \$52.80 A total of 125 Pre-schoolers at the Fallbrook Child Development Center and the Mike Choate Center were screened with 106 passing the initial exam. Sixteen were referred for additional, more comprehensive exams. Of these, nine children were provided with corrective glasses and three were referred for treatment for other vision problems. There is no cost to the family of the children at any point in the Save Our Children's Sight program. Cost for glasses or any and all expanded services are borne by the UCSD Center. A remarkable preventive program of service and education for parents and pre-schoolers.

**GRANT 236 THINK FIRST
K-12 Safety Program \$9,000**

NUMBER OF CLIENTS SERVED: 8500 students in FHD Elementary, Middle School and High Schools in classrooms and student assembly. Also Bonsall Middle/High School and schools on Pendleton. This program is presented by individuals who have disabilities resulting from accidents/injuries who share their experience in their recovery process and limitation which serves as an effective visual and auditory deterrent to unsafe behaviors. Some teachers have incorporated safety information/instruction into their curriculum. At the High School, with collaboration with the local fire department 's paramedics, an intense program provides cautionary information to its student population at Prom and Graduation time.

In July 2015, for Fiscal Year 2015-2016, \$600,000 was awarded to twenty-two programs. They are listed below. Summary of how those funds are utilized will be provided in next year's annual report.

250	PALOMAR FAMILY MENTAL HEALTH SERVICES	\$ 63,500	261	FOUNDATION FOR SENIOR CARE - SENIOR/ADULT DAY CARE	\$ 12,000
251	FOOD PANTRY	\$ 56,000	262	FOUNDATION FOR SENIOR CARE - CARE VAN	\$ 35,000
252	UCSD - SAVE OUR CHILDREN'S SIGHT	\$ 6,600	263	FOUNDATION FOR SENIOR CARE - EXPANDED RIDE	\$ 14,000
253	REINS	\$ 22,500	264	FOUNDATION FOR SENIOR CARE - ADVOCATES	\$ 43,000
254	TRAUMA INTERVENTION PROGRAM	\$ 8,000	265	HEALTHY ADVENTURES	\$ 9,000
255	SMILES: HEALTH EDUCATION	\$ 53,000	266	BOYS & GIRLS CLUB - TRIPLE PLAY	\$ 26,000
256	SMILES: DENTAL PROGRAM	\$ 17,000	267	BOYS & GIRLS CLUB - SUMMER WATER SAFETY	\$ 8,500
257	FALLBROOK FAMILY HEALTH CENTER -UNCOMPENSATED CARE	\$ 70,000	268	YOUTH ADVOCACY COALITION - NICPP	\$ 8,500
258	FALLBROOK FAMILY HEALTH CENTER - BEHAVIORAL HEALTH	\$ 70,000	269	FALLBROOK SPORTS ASSOCIATION	\$ 4,000
259	JEREMIAH'S RANCH - SUPPORT GROUP	\$ 9,400	270	FALLBROOK SENIOR SERVICES CENTER	\$ 50,000
260	NORTH COUNTY FIRE PROTECTION DISTRICT	\$ 10,000	271	FUHS ASPERGER'S SUPPORT CENTER	\$ 6,500

2015 COMMUNITY COLLABORATIVE BREAKFAST

On an annual basis, the Fallbrook Healthcare District Board is accountable for presentation of a comprehensive report to the community that it is elected to serve. The Community Collaborative Breakfast (CCB) held on Saturday, January 25, 2015 was the forum for the Board of Directors to report on 2014 which was, in fact, a critical year in the healthcare community of Fallbrook. Eighty-two attendees, most representatives of healthcare involved and concerned organizations that were interested in gaining information and insights on the business and action of the District, the current impacts and what lay ahead as the District addresses concerns and needs for availability of healthcare services within the community with accessibility to/for all segments of the population.

Presentations at the CCB were focused in 3 areas: Business as Usual, What Happened? and What's Next? Despite the dilemmas of the year, all state and local reports and financial accountabilities of the District were fully met in conducting the business of the District. Additionally, focus was directed by the Administrator and Staff of the District to making certain that community based programs and services continued. The Community Healthcare Programs of the District were continued through such programs and events as the Health & Fitness Fair, screenings, community resource directories, and the Grant Program as well as participation in and contribution to health related events of various health and well-being focused organizations.

The District Board continued its' attention to identifying potential solution to the facility crisis. President Stephen Abbott presented information to address the '**What Happened?** Significant changes in the delivery, cost and insurance coverage imposed by managed healthcare insurers, impacted our healthcare providers. The formation of networks of providers: physicians, outpatient and ancillary as well as hospitals, imposed requirements resulting in the redirection of patients to other communities for care. Fallbrook Hospital managing operator was gravely impacted. The District renewed its' Contingency Plan via a comprehensive study and compilation of data. In June 2014, Requests for Proposals to operate and manage the Fallbrook Hospital and Skilled Nursing Facility were extended to eleven qualified, reputable entities with eight responses of interest. The District established two advisory committees: one of local physicians and one of local citizens to lend in-put to the final RFP submissions. However, there were no suitable submissions to undertake management and operation of the hospital facility. Thus, in Public Meeting, the Board in unanimous vote chose to develop a Joint Powers Agreement with Palomar Health and Tri-City Healthcare Districts. Despite herculean effort by Palomar Health, their submission for approval to operate the Skilled Nursing Facility as distinct part SNF was declined by the federal agency that regulates Medicare and Medicaid, due to distance of twenty miles between the SNF and Palomar Hospital. Other avenues are being explored. Assets of the District are in place to meet obligation at termination of the CHS agreement and to improve and safe-guard the facilities owned by the District as we seek means to expand-extend healthcare services.

What's Next?' Vice President of the Board, Gordon Tinker, stated that there were three immediate concerns: Skilled Nursing Facility, Home Health and Emergency Services. The Skilled Nursing Facility is privately owned and the owner is pursuing assuming operating the facility as it did until 2004 when CHS contracted for its' operation. They have applied for appropriate documentation to resume operation as a free-standing facility. CHS has agreed to operate the SNF through March 2015. Home Health and Hospice under the CHS agreement has been discontinued. Palomar Health and Tri-City each have service providers who are positioned to serve the Fallbrook community. Emergency Room Services are no longer operational at the hospital. The District is working to establish a contractual agreement with an extended hours urgent care provider and is currently in discussions with a qualified entity and anticipate coming to accord in the near future. Palomar Health is assisting FHD in evaluating how we can use the hospital building(s) for delivery of health services. FHD has had an assessment made of each of the buildings on the hospital campus. A report is forthcoming soon. We anticipate major conversion of heating and cooling systems as well as other improvements and repairs.

A possibility for future use of the facility: a Fallbrook Community Health Center with outpatient services such as ambulatory surgery, a central laboratory, central imaging, post-surgery rehabilitation services, dialysis, bariatric wound care. Input and collaborative input and support of

Advisory Committees, physicians and the community are needed as the District moves forward. The District will be the facilitator - not a provider. The District will collaborate with others to make this happen. At least, a two-thirds contractually leased occupancy would be necessary to make the use of the buildings feasible and sustainable. Other options will also be explored.

An annual event and high-point of each year's Community Collaborative Breakfast is the revelation of the new Health Care Heroes. Presentations of the Health Care Heroes 2015 awards were made by Directors Mroz and Salmon. Teddi Borges and Ramiro Gonzalez were recipients of the prestigious awards. Each was surprised and pleased by the acknowledgement of their service to others. In addition, a certificate of commendation was presented to each hero by Josalyn Cuevas from Senator Joel Anderson.

Special prizes for attendees were presented by Director Mroz with assistance by FHD Staffers, Linda Bannerman and Pamela Knox.

President Abbott concluded the 2015 CCB with congratulations to the Heroes and expression of appreciation to the community for its support of the District throughout the past year and into the future.

Administrator's Report of the 2015 Community Collaborative Breakfast

KEY EVENTS & OCCURRENCES 2015

MONTH	FHD EVENTS unbulleted ● = OCCURRENCE
JAN	COMMUNITY COLLABORATIVE BREAKFAST
FEB	GRANT 2015 - 2016 PROGRAM KICK-OFF
MAR	<ul style="list-style-type: none"> ● ASSESSMENT OF STRUCTURES OF HOSPITAL CAMPUS
APR	<ul style="list-style-type: none"> ● ASSESSMENT OF EQUIPMENT ● WOMAN OF WELLNESS MONTHLY PROGRAM KICK-OFF ● A+ URGENT CARE OPENS EXTENDED HOURS FACILITY ● REVIEW OF GRANT APPS ● BUILDING ENGINEER ENGAGED
MAY	REVIEW OF GRANT APPS <ul style="list-style-type: none"> ● BUILDING ENGINEER ENGAGED VINTAGE CAR SHOW
JUNE	
JULY	<ul style="list-style-type: none"> ● DEVELOPMENT OF BUDGET FINALIZATION AWARDING OF GRANTS ● ANNUAL AUDIT ● 20TH OFFICIAL DATE OF SNF TRANSITION TO NEW OPERATOR
AUG	
SEPT	<ul style="list-style-type: none"> ● REPAIR AND REINSTATEMENT OF FUNCTIONING ELEVATOR ● FHD MOVE TO NEW OFFICES ● FALLBROOK HIGH SCHOOL VOLUNTEER FAIR ● FALLBROOK LIBRARY—BACK TO SCHOOL EVENT PSA SCREENING ● TAKE BACK DAY ● COMMUNITY ASSESSMENT AGENT ENGAGED ● SEARCH FOR NEW ADMINISTRATOR BEGINS
OCT	HEALTH FAIR RE-SCHEDULED TO SPRING 2016 <ul style="list-style-type: none"> ● APPLICANT SUBMISSION REVIEW SAFE HALLOWEEN
NOV	<ul style="list-style-type: none"> ● BY-LAWS REVISION BEGINS
DEC	<ul style="list-style-type: none"> ● EXECUTIVE DIRECTOR BEGINS 12-01 ● SURPRISE SEND OFF TO ADMINISTRATOR ● HOLIDAY PARADE



Fallbrook Healthcare District
A Public Agency Serving North County since 1950

FOR ADDITIONAL INFORMATION, CONTACT

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BOARD MEETINGS:

2ND WEDNESDAY OF EACH MONTH AT 6:00 P.M.
FALLBROOK PUBLIC UTILITY DISTRICT ▪ BOARD ROOM
990 EAST MISSION ROAD ▪ FALLBROOK CA 92028

ALL REGULAR MEETINGS OF THE BOARD ARE OPEN TO THE PUBLIC.
AGENDAS ARE POSTED 72 HOURS IN ADVANCE OF REGULAR MEETINGS
(FHD Admin Office – FHD Website)

CONTACT THE ADMINISTRATIVE OFFICE FOR ADDITIONAL INFORMATION
OR SPECIAL NEEDS ASSISTANCE.

BOBBI PALMER MBA MSW, EXECUTIVE DIRECTOR

LINDA BANNERMAN, ADMIN ASSISTANT ❖ PAM KNOX, SPECIAL PROJECTS COORDINATOR