



**AGENDA
STRATEGIC PLANNING COMMITTEE**

Wednesday, April 21, 2021 at 5:00 P.M.

In accordance with the current State of Emergency and the Governor's Executive Order N-25-20, of March 12, 2020 and N-33-20 of March 19, 2020, teleconferencing will be used for this meeting. Board members, staff and members of the public will be able to participate by webinar by using the following link: <https://us02web.zoom.us/j/89674799373> Meeting ID: 896 7479 9373. Participants will need to download the Zoom app on their mobile device. Members of the public will also be able to participate by telephone using the following dial in information: Dial in #: (310) 372-7549, Passcode 660448.


Committee Members: Jennifer Jeffries, Chair and Howard Salmon, Co-chair

CEO: Rachel Mason

Staff Members: Linda Bannerman and Mireya Banuelos

1. Call to Order/Roll Call
2. Public Comments
3. Discussion Items
 - a. Strategic Plan
4. Board Member Comments and Future Agenda Items
5. Adjournment

I certify that on April 20, 2021, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of Fallbrook Regional Health District, said time being at least 24 hours in advance of the meeting. The American with Disabilities Act provides that no qualified individual with a disability shall be excluded from participation in or denied the benefits of District business. If you need assistance to participate in this meeting, please contact the District office 24 hours prior to the meeting at 760-731-9187.


Board Secretary/Clerk

The Fallbrook Regional Health District Strategic Plan Template

“A strategic plan applies the art and science of developing and using political, economic, psychological, and influencing plans and processes in order to afford the maximum support to policies, lessen future liabilities, leverage opportunities, strengthen against unforeseen vulnerabilities and to increase the probability of favorable future outcome for a community.” Brent Ives, BHI Consultant to Public Agencies

It is the intention of the FRHD to develop a three-year cycle of goals, objectives, and success indicators in order to focus time, attention and resources on high priority, high results efforts that are aligned with the vision, mission, and values of the District.

Section 1: Foundational Statements

Mission: The Fallbrook Regional Health District assists residents to lead healthy lives, supporting a greater life span and independence.

Vision: Fallbrook Regional Health District will offer and support services and programs that measurably improve physical and mental health, social engagement and increased life span and independence.

Values: The Fallbrook Regional Health District values dedication, efficiency, integrity, objectivity, prudence, respect, and transparency for all members of our community. Our efforts support our commitment to being an inclusive entity as we continually seek to strengthen our institution as a place for personal and social development.

Section 2: Annual Strategic Plan Timeline

Month	Element
January	Annual Strategic Plan Review and Renew Work Study Session Board Self Evaluation Work Study Session
February	Grantee Guidelines Determined
March	Quarterly Report on Wellness Center Program/Events/Initiatives/ Success Indicators Quarterly Report on Wellness Center Organizational and Operational Success Indicators
April	Public Hearing on Annual Budget

May	Annual Report on Wellness Center Success Indicators Annual Report on Organizational and Operational Success Indicators Grantee submission reviewed.
June	Annual Budget Adoption Quarterly Report on Wellness Center Program/Events/Initiatives/ Success Indicators Quarterly Report on Wellness Center Organizational and Operational Success Indicators Grantee allocations approved at Board meeting.
September	Quarterly Report on Wellness Center Program/Events/Initiatives/ Success Indicators Quarterly Report on Wellness Center Organizational and Operational Success Indicators
December	Quarterly Report on Wellness Center Program/Events/Initiatives/ Success Indicators Quarterly Report on Wellness Center Organizational and Operational Success Indicators

Section 3: Wellness Center Goals, Objectives and Success Indicators

- 2021-2022 Goals, Objectives, Success Indicators
- 2022-2023 Goals, Objectives, Success Indicators
- 2023-2024 Goals, Objectives, Success Indicators

Section 4: FRHD Organizational and Operational Goals, Objectives, and Success Indicators

- 2021-2022 Goals, Objectives, Success Indicators
- 2022-2023 Goals, Objectives, Success Indicators
- 2023-2024 Goals, Objectives, Success Indicators

Section 5: Facility Multi Year Maintenance Plan

2021-2022 Goals, Objectives, Success Indicators

2022-2023 Goals, Objectives, Success Indicators

2023-2024 Goals, Objectives, Success Indicators

Section 6: Community and Regional Partnerships

2021-2022 Goals, Objectives, Success Indicators

2022-2023 Goals, Objectives, Success Indicators

2023-2024 Goals, Objectives, Success Indicators

Section 7: Board Development

2021-2022 Goals, Objectives, Success Indicators

2022-2023 Goals, Objectives, Success Indicators

2023-2024 Goals, Objectives, Success Indicators

Section 8: Protocol for Annual Review/Renewal of Strategic Plan

At the January meeting, the Board and CEO will identify strengths, weaknesses, opportunities and threats that should be considered in the setting of goals, objectives, and success indicators.

The Board and CEO will draft goals and success indicators. The objectives will be developed by the CEO and appropriate staff. The goals and objectives for Sections 3-6 will be considered at the February Board meeting.

The Board will develop goals and objectives for Board Development during the January Board Self Evaluation Work Study Session for consideration at the February Board meeting.