



**AGENDA  
STRATEGIC PLANNING COMMITTEE**

**Wednesday, January 20, 2021 at 5:00 P.M.**

In accordance with the current State of Emergency and the Governor's Executive Order N-25-20, of March 12, 2020 and N-33-20 of March 19, 2020, teleconferencing will be used for this meeting. Board members, staff and members of the public will be able to participate by webinar by using the following link: <https://us02web.zoom.us/j/89674799373> Meeting ID: **896 7479 9373**. Participants will need to download the Zoom app on their mobile device. Members of the public will also be able to participate by telephone using the following dial in information: **Dial in #: (310) 372-7549 Passcode 660448**.

Committee Members: Jennifer Jeffries, Chair and Howard Salmon, Co-chair

CEO: Rachel Mason

Staff Members: Linda Bannerman, Pam Knox and Mireya Banuelos

1. Call to Order/Roll Call
2. Public Comments
3. Discussion Items
  - a. Review Draft Grant Application FY 2021-2022
4. Board Member Comments and Future Agenda Items
5. Adjournment

I certify that on January 19, 2021, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of Fallbrook Regional Health District, said time being at least 24 hours in advance of the meeting. The American with Disabilities Act provides that no qualified individual with a disability shall be excluded from participation in or denied the benefits of District business. If you need assistance to participate in this meeting, please contact the District office 24 hours prior to the meeting at 760-731-9187.

A handwritten signature in blue ink that reads "Linda Bannerman" is written over a horizontal line.

Board Secretary/Clerk

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EDIT WELCOME PAGE  
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## Eligibility Check

Please refer to the eligibility guidelines on our website (<https://www.fallbrookhealth.org/community-health-contract-grants>) before proceeding to the next section.

1 Question

NEXT →

### Tax Exempt Status \*

Is your organization a 501(c)3 tax exempt?

YES

NO - Contact District staff.

### Please contact District staff to determine eligibility.

Applicants must be tax-exempt, 501(c)3, or a specially invited entity to qualify for Community Health Contract grant funding. No less than 80% of the recipients must reside within the communities of Bonsall, De Luz, Fallbrook or Rainbow. For more information please contact our office at 760.731.9187 and ask for the CEO or Community Health Coordinator.

3 Questions

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### What is your EIN/Tax Exempt 501(c)3 designation ID# \*

Do not include the dash.

**Service Area \***

What area(s) will this program serve (check all that apply).

Bonsall

De Luz

Fallbrook

Rainbow

None of these areas - not eligible for consideration

Will no less than 80% of the program recipients live within the communities of Fallbrook, Rainbow, Bonsall or De Luz? \*

Type a description

**Ineligible - Contact the District**

Community Health Contract Grants are only available for programs where at least 80% of the service recipients reside within the communities of Bonsall, De Luz, Fallbrook and/or Rainbow.

0 Question

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## Organization Information

For collaborative submissions please apply under the primary fiscal agent.

16 Questions

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### Organization Name

Please provide the legal name of the organization, as it appears on your 990. If you have a different DBA or nickname please add that in the box after the legal name.

Legal Name:

DBA:

### Collaborative/Joint Application \*

Is this application being submitted in collaboration with another agency?

YES

NO

### Collaborative Organization Name

This question is ONLY for submissions being applied for by two or more agencies. The primary applicant will serve as the fiscal agent and all other questions will refer to the primary applicant.. Please provide the legal name of the collaborating organization, as it appears on the 990. If you have a different DBA or nickname please add that in the box after the legal name.

Legal Name:

DBA:

## Year the Organization was founded. \*

The year incorporated.

## Organization Contact \*

Please list the name of the person who is responsible for the submission and management of this proposal.

First Name

Last Name

## Contact Email \*

Please provide the email address for the person responsible for the submission and management of this proposal.

example@example.com

## Organization Phone Number \*

*Type a description*

Area Code

Phone Number

## Organization Mailing Address \*

This address will be used for all mailing purposes.

Street Address

Street Address Line 2

City

State / Province

Postal / Zip Code

## Organization Physical Address \*

This is the primary address where the Organization provides services.

Street Address

Street Address Line 2

City

State / Province

Postal / Zip Code

## Board of Directors \*

Please upload a list of your Board of Directors, include Full Name - First, Last, Board Position, Professional Affiliation/Industry.



Drag and drop files here

Max. file size: 10.6MB

BROWSE FILES

## Financial Documents \*

Most recent audited financials with management letter – if your agency does not have audited financials please include the most recent Fiscal year end P&L and Balance Sheet.



Drag and drop files here

Max. file size: 10.6MB

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## Financial Documents \*

Most recent Fiscal year end P&L and Balance Sheet.



Drag and drop files here

Max. file size: 10.6MB

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## Financial Documents \*

Most recent 990



Drag and drop files here

Max. file size: 10.6MB

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## Organization's Mission Statement \*



Type a description

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## Agency Capability \*



Briefly describe your organization's history and accomplishments.

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## Agency Collaborations \*



List and describe current collaborations with other organizations that enhance your ability to provide services through this program.

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## Program Information

This section will ask for you to describe the program or service intervention for which you are seeking funding support.

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## Program Information - Type \*

Is this program time bound or ongoing?

Time Bound

Ongoing

## Type a question

Please select the start and end dates for this program.

January 2021						
Mo	Tu	We	Th	Fr	Sa	Su
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

Please select the start and end dates for this program.

## Target Population - Age \*

List the percentages of your program participants' ages. Percentages must add up to 100%

Percent of program  
participants

Children (infants to 12)	<input type="text"/>
Young Adults (13-18)	<input type="text"/>
Adults (18-60)	<input type="text"/>
Seniors (60+)	<input type="text"/>
We do not collect this data (indicate with 100%)*	<input type="text"/>

# Target Population not collected - Age



If you indicated that you do not collect data on the above question, please provide a rationale as to why that information is not sought. Write NA if this question does not apply to your organization

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## Gender \*

List the percentages of your program participants' gender identification. Percentages must add up to 100%

Percent of program participants

Female	<input type="text"/>
Male	<input type="text"/>
Non-binary	<input type="text"/>
Unknown*	<input type="text"/>

### \*Target Population - Gender



If you indicated that you do not collect data on the above question, please provide a rationale as to why that information is not sought. Write NA if this question does not apply to your organization

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### Income Level \*

List the percentages of your program participants' income limit category - 2019 HUD – AMI Income limits (4 person family). Percentages must add up to 100%

Percent of program participants

Extremely Low-Income Limits, ceiling of \$32,100	<input type="text"/>
Very Low (50%) Income Limits, ceiling of \$53,500	<input type="text"/>
Low (80%) Income Limits, ceiling of \$85,600	<input type="text"/>
Higher Than Listed Limits	<input type="text"/>
We do not collect this data (indicate with 100%)*	<input type="text"/>

## \*Target Population - Income Level



If you indicated that you do not collect data on the above question, please provide a rationale as to why that information is not sought. Write NA if this question does not apply to your organization

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## Projected number of residents that will directly benefit (participant/client) from this program. \*

The number of residents that receive the service or who are enrolled in your program.

ex: 23

## Explanation - Directly benefiting \*



Please explain how you calculate the number of residents who receive this direct service or benefit.

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## Projected number of residents that will indirectly benefit (participant/client) from this program. \*

The number of residents that receive some benefit from being related to, living with or otherwise being in contact with the direct program beneficiary.

ex: 23

## Explanation - Indirectly benefitting \*

Please explain how you calculate the number of residents who receive this indirect benefit. *Example - 1 student with an average of 3 additional family members. Therefore, 20 students would average an indirect benefit of 60 individuals who received some benefit from eth students' participation in the program.*

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## Statement of Need/Problem \*

Discuss the need for the proposed program or service within the District. The need you address must clearly relate to your organization's mission and purpose. It should focus on the people you serve, not your organization's needs, and it should be well supported by evidence such as statistics, and trends within your service sector. Include qualitative and quantitative data that support your argument as well as relevant statistics and research. You may use the link option to point to pertinent online resources.

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# Statement of Need/Problem - Others \*



What other organizations within the community offer similar programs/services that address this need?

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## Social Determinants of Health (SDOH)

The Fallbrook Regional Health District has identified several Social Determinants of Health that demonstrate a significant impact on the long term health and well being of our community. The following questions address how your program and/or services address these concerns.

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## Program/Services Description \*

Which one of the following categories best describes the primary goal and objectives of your program?

Prevention/Education: Supplies/training of health practices or to prevent/control of disease/injury.

Treatment: Direct provision of care in medical, dental, vision, or behavioral health.

Ancillary: Services that align with the District's mission to assist residents to lead healthy lives, supporting a greater life span and independence.

# Program/Services Description - Social Determinants of Health \*

Please select which of the following SDOH your program addresses.

- Economic Stability (Employment, Food Insecurity, Housing Instability, Poverty)
- Education Access & Quality (Early Childhood Education and Development, Enrollment in Higher Education, High School Graduation, Language and Literacy)
- Social & Community Context (Civic Participation, Discrimination, Incarceration, Social Cohesion)
- Healthcare Access & Quality (Access to Health Care, Access to Primary Care, Health Literacy)
- Neighborhood & Built Environment (Access to Foods that Support Healthy Eating Patterns, Crime and Violence, Environmental Conditions, Quality of Housing)

# Program/Services Description - Program Entry \*



Concisely outline how recipients enter the program. How are participants enrolled or connected to the program?

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## Program/Services Description - Program Activities \*



Describe or define what interventions or services they receive. What does the service/program do to assist the participant. How is this service/program helpful.

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## Program/Services Description - Follow Up \*



What follow up, if any, is provided to the participant post intervention/service? If no follow up services are offered please explain how the impact of the intervention is determined.

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## Program Goal #1 \*



What is the program goal? Be clear in defining how the goal(s) relate to how the program addresses the need.

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## Program Objectives - Goal #1 \*

What is/are the program objectives for the goal 1. Please add a text box for each of the objectives defined. Be clear in defining how each objective serves the goal. Keep in mind that your objectives should be Specific: provides the “who” and “what” of program activities. Measurable: focus on “how much” change is expected, should quantify the amount of change expected. Achievable: can be either implied or explicit; however, it should be attainable within a given time frame and with available program resources. Realistic: most useful when they accurately address the scope of the problem and programmatic steps that can be implemented within a specific time frame. and Time-phased: provide a time frame indicating when the objective will be measured or a time by which the objective will be met.

**ADD BOX FOR ADDITIONAL OBJECTIVE**

## Program Outcomes/Measurables - Goal & Objectives #1 \*



Explain how you measure the success of the program’s interventions or services for each objective. Define the measurable activities and outcomes the program generates for each objective stated above. What quantitative information will you be gathering and reporting as it relates to the impact of your program's services.

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## Additional Program Goals \*

Are there additional Goals for this program?

YES

NO

# Program Goal #2



What is the program goal? Be clear in defining how the goal(s) relate to how the program addresses the need.

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## Program Objectives - Goal #2

What is/are the program objectives for goal 2. Please add a text box for each of the objectives defined. Be clear in defining how each objective serves the goal. Keep in mind that your objectives should be Specific: provides the "who" and "what" of program activities. Measurable: focus on "how much" change is expected, should quantify the amount of change expected. Achievable: can be either implied or explicit; however, it should be attainable within a given time frame and with available program resources. Realistic: most useful when they accurately address the scope of the problem and programmatic steps that can be implemented within a specific time frame. and Time-phased: provide a time frame indicating when the objective will be measured or a time by which the objective will be met.

**ADD BOX FOR ADDITIONAL OBJECTIVE**

## Program Outcomes/Measurables - Goal & Objectives #2



Explain how you measure the success of the program's interventions or services for each objective. Define the measurable activities and outcomes the program generates for each objective stated above. What quantitative information will you be gathering and reporting as it relates to the impact of your program's services.

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## Additional Program Goals

Is there and additional Goal for this program? Only three Goals are allowed in this application.

YES

NO

## Program Goal #3



What is the program goal? Be clear in defining how the goal(s) relate to how the program addresses the need.

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### Program Objectives - Goal #3

What is/are the program objectives for goal 3. Please add a text box for each of the objectives defined. Be clear in defining how each objective serves the goal. Keep in mind that your objectives should be Specific: provides the “who” and “what” of program activities. Measurable: focus on “how much” change is expected, should quantify the amount of change expected. Achievable: can be either implied or explicit; however, it should be attainable within a given time frame and with available program resources. Realistic: most useful when they accurately address the scope of the problem and programmatic steps that can be implemented within a specific time frame. and Time-phased: provide a time frame indicating when the objective will be measured or a time by which the objective will be met.

**ADD BOX FOR ADDITIONAL OBJECTIVE**

### Program Outcomes/Measurables - Goal & Objectives #3



Explain how you measure the success of the program’s interventions or services for each objective. Define the measurable activities and outcomes the program generates for each objective stated above. What quantitative information will you be gathering and reporting as it relates to the impact of your program's services.

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### Anticipated Acknowledgment

Please describe how the Fallbrook Regional Health District’s investment in this program will be acknowledged. This includes all print and electronic materials, press releases, website references, and any other form of written and verbal publicity that relates to the funded program.

2 Questions

## Anticipated Acknowledgment \*

Please select the methods by which the Organization will acknowledge the District's investment of funding.

Social Media Postings

Signage at Service Sites

Print Materials to Service Recipients

Website Display

Other

## Anticipated Acknowledgment \*



Please explain how the District's name or logo will be promoted. If selected, please identify which social media platforms your organization utilizes.

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## Financial Reporting & Budget

Type a subheader

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### Funding History \*

Has the organization requested funding from FRHD for this program before?

Yes, requested and funded

Yes, requested but not funded

Have not applied before

### Funding History \*

Have grant funds awarded to your organization ever been withdrawn, reduced or discontinued?

YES

NO

### Funding History - withdrawn, reduced or discontinued explained



Please explain why funding was withdrawn, reduced or discontinued.

[Empty text area for explanation]

Tr B I U link list bullet quote dash image smiley

### Funding History \*

List other grant funders that have been approached by your organization for this program in the past year, do not include FRHD. Include Name, Date, Amount Requested, Declined or Pending.

Drag and drop files here Max. file size: 10.6MB BROWSE FILES

# Program Budget \*

Please upload your program Budget and Narrative file. Use the District provided spreadsheet which can be found here <https://www.fallbrookhealth.org/community-health-contract-grants>.



Drag and drop files here

Max. file size: 10.6MB

BROWSE FILES

# Terms and Conditions \*

Checking this box certifies that all information presented in or attached to this Application is complete and accurate.

Rights Reserved by the Board of Directors - found online at <https://www.fallbrookhealth.org/community-health-contracts-grants-policy-procedures> \*

# Authorized Signature \*

Please sign the application

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SUBMIT



## FRHD CHC GRANT BUDGET INSTRUCTIONS

This file has a number of pre-formatted pages. Those sections for auto calculations and set formats are shaded in grey and should not be altered. Please keep a copy of this document as it will be used as part of the grant reporting process

There are five tabs to this file:

- 1 Instructions
- 2 Program Budget Form
- 3 Revenue Sources
- 4 Budget Narrative
- 5 Budget Reporting Form

### 1 Instructions:

- > All Yellow sections are to be filled out by the applicant. Grey sections will auto calculate and should not be edited by the applicant. All pages are formatted to print portrait, on 1

### 2 Program Budget Form:

- > PROGRAM COST: This section should reflect the true and total costs of the program.

- > APPLYING ORGANIZATION: This is the applicant agency's investment in their program. This is the value of the resources the agency will contribute to the program's cost. These may include funds from fundrasing events, private donors, in-kind goods and services, and volunteer efforts.

- > OTHER RESOURCES: These are funds or resources provided from contracts, grants and partnerships that are used to support the program's operations.

- > REQUESTED FROM FRHD: This is the funding request you are putting forward to the District.

- > The line item names may not fully align with your budget. Please edit those items to align with your budget. Explain those items on your Budget Narrative Form as necessary.

#### A INDIRECT EXPENSES:

This section is for expenses that are part of indirect operats of the program, necessary which may not be part of the direct service provision expenses (Adminsitration, facility expenses, general liability ins., etc.). Please refer back to the training materials for clarification of these expenses. The District will not consider funding more than 25% of these expenses

#### B PERSONNEL EXPENSES - PROGRAM SPECIFIC:

As stated, this section is for staffing expenses that are directly related to the provision of the services/program. Please list each position title separately, unless there are multiple of the same title then use (x3) as an indicator. For example, if funding salaries for four separate Drivers, you would indicate as, Driver (x4) and the expense amount would be the cost of all four Drivers. Please include a single line items for general staffing expenses such as personell expenses (Payroll taxes, WC, etc). Benefits (health, retirement, etc) should be listed on a separate line.

C DIRECT PROGRAM EXPENSES:

This section is for supplies, items and or specific expenses related to the provision of the services/program. This may include phone, rent, printing, program related insurance (e.g., vehicle), trainings and certifications.

**3 Revenue Sources**

Please list all sources of revenue the agency receives by category. This Form has two > sections, one for Agency Funding and one for Project Funding. Please fill out both sides of the table. Amounts do not need to be exact; however, we ask for best estimates.

**4 Budget Narrative**

There are headers that align with the Budget Form. These items should be explained (narrative) if they are unusual or have a specific project impact. Explanations regarding > utility expenses are generally understood, but expenses relating to training or for a specialty insurance could be expressed here.

**5 Budget Reporting Form**

This form will be used for those grantees who are awarded contracts. This form would be > submitted with the quarterly Impact Report and should demonstrate that funds were allocated according to the submitted proposal budget.

**FRHD CHC GRANT BUDGET FORM**

Agency Name:		PROGRAM NAME:	
--------------	--	---------------	--

Not all line items will correspond with your program budget. If the item does not fully align either leave it blank or group it in the best category possible. However, be sure your program budget is fully itemized.

1) A	INDIRECT EXPENSES:	PROGRAM COST	APPLYING ORGANIZATION	OTHER RESOURCES	REQUESTED FROM FRHD
A1	Administrative Support				
A2	General Insurance (not program specific)				
A3	Accounting & audit expenses				
A4	Consultant/Contractor Fees				
A5	Physical Assets (Rent, Facility Costs)				
A6	Utilities				
A7	IT & Internet				
A8	Marketing & Communications				
A9	Office Supplies				
A10	Training & Education				
A11	Other: specify				
TOTAL INDIRECT EXPENSE		-	-	-	-

B	PERSONNEL EXPENSES - PROGRAM SPECIFIC	PROGRAM COST	APPLYING ORGANIZATION	OTHER RESOURCES	REQUESTED FROM FRHD
B1	Salary (list position)				
B2	Salary (list position)				
B3	Salary (list position)				
B4	Salary (list position)				
B5	Payroll Expenses (WC, taxes)				
B6	Benefits				
B7	Other: specify				
TOTAL PERSONNEL EXPENSE		-	-	-	-

C	DIRECT PROGRAM EXPENSES	PROGRAM COST	APPLYING ORGANIZATION	OTHER RESOURCES	REQUESTED FROM FRHD
C1	Equipment				
C2	Program/Project Supplies				
C3	Printing/Duplicating				
C4	Travel/Mileage				
C5	Program Specific Insurance				
C6					
C7					
C8					
C9					
C10					
C11					
C12					
C13					
C14					
C15					
TOTAL OTHER EXPENSES		-	-	-	-

D	TOTAL ALL EXPENSES	PROGRAM COST	% REQUESTED FROM FRHD
		\$ -	#DIV/0!

**2) FUNDING SOURCES**

E	FUNDS FOR PROGRAM		
E1	APPLYING ORGANIZATION	X	-
E2	OTHER RESOURCES	Y	-
E3	REQUESTED FROM FRHD	Z	-
TOTAL ALL FUNDING SOURCES		W	\$ -

NOTE: THIS AMOUNT SHOULD BE EQUAL TO YOUR PROJECT COST.

**3) % OF AGENCY BUDGET**

F	CALCULATE % of Total Agency budget that this Program represents.	AGENCY BUDGET**	PROGRAM COST	#DIV/0!	% of AGENCY BUDGET
			\$ -		

\*\* Agency budget is your agency's entire budget for the year. Fill in the amount.

Agency Name: **0**  
 Program Name: **0**

Total Organization Budget (Current Fiscal Year)      \$ -  
 Total Project Budget (Current Fiscal Year)                    \$ -

**Organization Sources of Revenue**  
*(Total Organization Budget)*

**Sources of Funding**  
*(This Project Request)*

Source of funds	\$ Amount	Percent of Total	One-time funding? (Yes/No)	\$ Amount	Percent of Total	One-time funding? (Yes/No)
Federal						
State						
City/County*						
Other Govt.						
Proposed FRHD						
Fees for Service						
Grants (non-gov't)						
General Donations						
Other Internal						
Organizational Fundraising						
Other (list):						
<b>Total</b>	\$0.00	0%		\$0.00	0%	

\* City/County  
 If the organization currently receives funding from any Cities or Counties, please list the jurisdiction and contract amount below.



**FRHD CHC GRANT BUDGET REPORTING FORM**

Agency Name: **0** PROGRAM NAME: **0**

Not all line items will correspond with your program budget. If the item does not fully align either leave it blank or group it in the best category possible. However, be sure your program budget is fully itemized.

1)	<b>A</b>	<b>INDIRECT EXPENSES:</b>	<b>PROGRAM COST</b>	<b>REQUESTED FROM FRHD</b>	<b>AMOUNT USED Q1</b>	<b>AMOUNT USED Q2</b>	<b>AMOUNT USED Q3</b>	<b>AMOUNT USED Q4</b>
	A1	Administrative Support	\$ -	\$ -				
	A2	General Insurance (not program specific)	\$ -	\$ -				
	A3	Accounting & audit expenses	\$ -	\$ -				
	A4	Consultant/Contractor Fees	\$ -	\$ -				
	A5	Physical Assets (Rent, Facility Costs)	\$ -	\$ -				
	A6	Utilities	\$ -	\$ -				
	A7	IT & Internet	\$ -	\$ -				
	A8	Marketing & Communications	\$ -	\$ -				
	A9	Office Supplies	\$ -	\$ -				
	A10	Training & Education	\$ -	\$ -				
	A11	Other: specify	\$ -	\$ -				
		<b>TOTAL INDIRECT EXPENSE</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
	<b>B</b>	<b>PERSONNEL EXPENSES - PROGRAM SPECIFIC</b>	<b>PROGRAM COST</b>	<b>REQUESTED FROM FRHD</b>	<b>AMOUNT USED Q1</b>	<b>AMOUNT USED Q2</b>	<b>AMOUNT USED Q3</b>	<b>AMOUNT USED Q4</b>
	B1	Salary (list position)	\$ -	\$ -				
	B2	Salary (list position)	\$ -	\$ -				
	B3	Salary (list position)	\$ -	\$ -				
	B4	Salary (list position)	\$ -	\$ -				
	B5	Payroll Expenses (WC, taxes)	\$ -	\$ -				
	B6	Benefits	\$ -	\$ -				
	B7	Other: specify	\$ -	\$ -				
		<b>TOTAL PERSONNEL EXPENSE</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
	<b>C</b>	<b>DIRECT PROGRAM EXPENSES</b>	<b>PROGRAM COST</b>	<b>REQUESTED FROM FRHD</b>	<b>AMOUNT USED Q1</b>	<b>AMOUNT USED Q2</b>	<b>AMOUNT USED Q3</b>	<b>AMOUNT USED Q4</b>
	C1	Equipment	\$ -	\$ -				
	C2	Program/Project Supplies	\$ -	\$ -				
	C3	Printing/Duplicating	\$ -	\$ -				
	C4	Travel/Mileage	\$ -	\$ -				
	C5	Program Specific Insurance	\$ -	\$ -				
	C6	0	\$ -	\$ -				
	C7	0	\$ -	\$ -				
	C8	0	\$ -	\$ -				
	C9	0	\$ -	\$ -				
	C10	0	\$ -	\$ -				
	C11	0	\$ -	\$ -				
	C12	0	\$ -	\$ -				
	C13	0	\$ -	\$ -				
	C14	0	\$ -	\$ -				
	C15	0	\$ -	\$ -				
		<b>TOTAL OTHER EXPENSES</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
			<b>W</b>	<b>Z</b>				
<b>D</b>	<b>TOTALS</b>	<b>PROGRAM COST</b>	<b>FRHD Funds Expended</b>					
		<b>\$0.00</b>	<b>\$0.00</b>					